

AMERICAN SHORT LINE &  
REGIONAL RAILROAD ASSOCIATION



*Meshing*  
& BUSINESS  
& REGULATION



2010  
ANNUAL REPORT



# Gearing Up with Government



In 2010, the federal government was involved in our rail business more than it has been since deregulation. The flood of regulations flowing from the Railroad Safety Improvement Act of 2008 began to be finalized and imposed on the industry. The Surface Transportation Board announced its intention to embark on a series of hearings that could result in major changes in the way railroads compete, price their service and make

capital decisions. The scope and cost of the PTC mandate started to come into clearer focus as the Federal Railroad Administration worked on implementation and the Class I's went to court over portions of that implementation. The U.S. Department of Transportation issued new "Guidance" on the RRIF loan program that we believe will further complicate a process that is already too slow and uncertain. The Administration continued to make significant high speed rail spending the centerpiece of its transportation policy, obscuring the critical need for investment in the freight rail sector.

At the end of 2010, we witnessed an historic election with Republicans sweeping to power in the House of Representatives and coming much closer to majority status in the Senate. Whether this will result in a change of course on these issues is difficult to say. There will certainly be more talk about the proper role of government in the nation's business and more significant efforts to reduce federal spending. The only thing we know for sure is that regardless of who is in charge, the wheels of government grind very slowly, and the issues we dealt with in 2010 are likely to be the issues of 2011.

The short line industry did enjoy a huge victory at the end of 2010 when the short line rehabilitation tax credit was extended for the years 2010 and 2011. Once again, our short line railroads and their supplier and contractor partners did a masterful job of showing Congress how the credit helps maximize private investment by lowering the tax burden on our small businesses. Unfortunately, there is no rest for the weary. The credit expires at the end of 2011 and we must devote considerable effort this year to yet another extension.

All of this activity came amidst a gradual and much needed recovery from the recession of 2008-2009. In 2010, short line

carloads were up an average of 11% from 2009, and all Class I interchange traffic with short lines improved, in some cases to record or near record levels. Indications are that a steadily improving economy will build volumes in the months ahead, further strengthening the rail sector.

This year again promises to be demanding for the railroad industry as we split our efforts on both legislative and regulatory challenges. For the first time in more than a decade, regulatory issues have compelled us to concentrate on subjects of STB interest. Concurrently, the House Transportation and Infrastructure Committee, Railroad Subcommittee has been unusually active seeking testimony on significant rail-related subjects. The support I have received from you, our members, on all of our initiatives and requirements has been outstanding.

During his first year as our Chairman, Mike Ogborn did a superb job of leading our Association and provided a special focus on STB matters that has been very effective. We all owe him a debt of gratitude for the time and energy he devoted to the task. The Association successfully navigated through a difficult 2010 because of a dedicated and proactive professional staff that determined what needed to be done and did it, achieving excellent results in membership, finances, meetings and legislative and regulatory matters. They were supported by a Board of Directors that provided the oversight and advice required to keep the organization strong and focused. It is a testament to the organization you have built, shaped and reinforced, and it is a privilege to serve in such a professional organization. With your characteristic commitment, 2011 promises to be a year of sustained Association growth, expanding services and opportunities for our members.

Respectfully,

Richard F. Timmons  
President



## EXECUTIVE COMMITTEE

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**Andrew J. Thompson**  
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**Thomas L. Schlosser**  
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**David J. Mears**  
AVP - Equipment, Service Design & Performance

**Eric J. O'Neill**  
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**Thomas E. Streicher**  
Gen. Superintendent - Safety, Security & Operating Practices

**David C. Whorton**  
Manager - Communications & Data

\* Board listings as of Dec. 31, 2010.



# 2010: Rail Industry Draws the Spotlight

In 2010, the federal government was more involved in the business of our business than it has been for many years. The promulgation of a flood of new safety regulations, Senate consideration of rail competition legislation, and the deadlines associated with PTC implementation all contributed to a very active year. While we played defense on many of these issues, we succeeded in securing a two-year extension of the short line rehabilitation tax credit. In 2011, many of these same issues will be on the table and we must add to them the truck size and weight issue which is so consequential to the short line industry.



## Surface Transportation Board Hearings



In late 2010, the Surface Transportation Board (STB) made known its intention to embark on a series of hearings that could result in major changes in the railroad industry, including the way railroads compete, price their service and make capital investment decisions. The first hearings, which were held in February 2011, reviewed long-standing exemptions for boxcars, commodities, and TOFC/COFC rate and commodity exemptions. The second hearings, which will be held in June 2011, will explore the current state of competitiveness in the railroad industry, including competitive access, bottleneck rates, terminal access, and reciprocal switching. The announcement came on the heels of an unsuccessful attempt by the Senate Commerce Committee to draft compromise legislation on these subjects in the last Congress. While we do not know what the end product of these hearings will be, we do know that they will be wide ranging and deal with issues that go to the heart of the railroad industry's ability to compete for business and to adequately invest in its infrastructure.



We're from the Government...  
And we're here to help...

The short line railroad industry will be full participants in these hearings. In anticipation of such an event, the Board had previously walled off a portion of our budget to be used in developing and presenting our position on each issue. We have put together an internal process for organizing that effort and have engaged the necessary legal and economic experts to assist us in preparing our testimony.

## Positive Train Control

On January 15, 2010, the Federal Railroad Administration (FRA) issued its final rule on the implementation of positive train control (PTC). While the law specifies that PTC applies to the Class I railroads, it will impact many short line railroads. In those cases where short lines are handling TIH cars or are operating over track used by passenger trains, PTC will have to be installed. Beyond that, each Class I railroad has the ability to require any short line that operates in any way over its property to operate under its PTC system. The Class I's have already identified some of those short lines for sure and are still working on a list of others where a final determination has not been made.

The PTC rule requires railroads to install PTC on any lines which qualify under the statute in 2008, even though PTC will not be required until 2015. The AAR filed an action in US Circuit



Court challenging that aspect of the rule as well as the requirement that would necessitate two PTC screens in any locomotive where two train employees are present in the cab. ASLRRA filed a "friend of the court" brief supporting AAR's petition because of the impact this would have on small railroads. As of this writing no decision has been issued by the court. In early 2011, the newly Republican led House Transportation & Infrastructure Committee's Railroad Subcommittee held a hearing on PTC and New York & Atlantic Railway President Paul Victor testified on behalf of ASLRRA. Paul is an expert on the PTC issue and did an excellent job making the point that this is an extraordinarily expensive unfunded mandate that will drain capital funds from more important safety related rehabilitation projects. The ASLRRA position is that the federal government should pay for this unfunded mandate.



### Hours of Service

In 2010, the FRA issued an initial decision granting ASLRRRA's Petition for a waiver of certain parts of the Hours of Service regulations. The waiver allows participating railroads to operate on six day per week schedules followed by one day of rest instead of two days' rest as required by statute so long as the work schedules do not occur in the midnight to six a.m. time period. The waiver requires that ASLRRRA conduct a pilot project to assess the fatigue implications of the waiver terms, and ASLRRRA retained a fatigue expert to design and conduct the study.

### Dark Territory

In late 2010, the FRA's Railroad Safety Advisory Committee (RSAC) approved a new RSAC process for dark territory pursuant to the Railroad Safety Improvement Act's requirement that they review technologies which might be implemented to improve communication in unswitched territory. It is unclear whether this RSAC will result in new regulation or just recommendations. However, because such a large portion of short line track is in dark territory, we will follow this new RSAC very carefully.



### Rehabilitation Tax Credit

The tax credit expired at the end of 2009 and its extension at the end of 2010 was literally one of Congress' last votes before adjourning for the year. The extension was retroactive to January 1, 2010 and runs through December 31, 2011. Our success was based on the huge number of House and Senate co-sponsors you secured and on your ability to demonstrate that the credit maximizes small business investment in infrastructure.



### RRIF Loan Program

In September 2010, the US Department of Transportation issued new "Guidance" concerning its consideration and processing of applications under the Railroad Rehabilitation and Improvement Financing Program (RRIF). We believe the new guidelines will make it very difficult for small private freight railroads to qualify for loans and eliminates categories of loans that are clearly eligible under the statute. Numerous Members of the House Transportation & Infrastructure Committee are keenly interested in this program and have been critical of both Republican and Democratic Administrations for their inability to approve loans in a timely manner. The Committee's Railroad Subcommittee held its first hearing in 2011 on this subject and ASLRRRA submitted testimony outlining our concerns over the new Guidance and our recommendations for improving the process. Trying to fix this program has been a decade long fight and though we have had limited success we believe it is an effort worth making.

### What Happens in 2011 Will Impact Your Bottom Line

Truck size and weights are once again on the front burner as the Congress attempts to reauthorize the SAFETEA-LU legislation. This six year bill expired at the end of 2009 and has been continued by a series of short-term extensions that has left all matters such as the truck size and weight freeze in place. Early indications are that the Congress will try to enact a new six year bill in 2011 and the advocates of bigger trucks are mounting an aggressive campaign to end the freeze. Continuing the freeze must be one of our highest priorities.

Surface Transportation Board hearings on competition are on-going and ASLRRRA will be an active participant. Although this is a very complex subject, our testimony will be guided by a number of simple principles: If we are not



# CODE OF FEDERAL REGULATIONS

**49**

Parts 1 to 99  
Revised as of October 1, 2009

**Transportation**

part of the problem do not make us part of the solution; short lines contribute to competition; short line transactions were predicated on established economics and those economics should not be upended; a reduction in Class I investment and service will hit short lines hard.

PTC implementation is going to be very expensive for those short line railroads that must comply. The

federal government has insisted on this unfunded mandate and the federal government should pay for it.

The rehabilitation tax credit expires at the end of 2011 and the drive for co-sponsors is once again a priority. This task is more difficult than ever before because there is a huge class of new Congressmen who are unfamiliar with our industry and who bring with them much skepticism about what government should and shouldn't be doing. It is our job to show them that the tax credit increases private investment, contributes to private sector job growth and benefits tens of thousands of shippers who would otherwise be cut off from the national railroad network. We have a good start with extension legislation introduced by Congresswoman Jenkins (R-KS) and Congressman Blumenauer (D-OR) in the House and Senators Rockefeller (D-WV) and Crapo (R-ID) in the Senate. We need everyone in the short line industry to put their shoulder to the wheel in the drive for co-sponsors.

Railroad Day on the Hill had to be rescheduled this year because of an unexpected change in the Congressional recess schedule. Now on for July 14, 2011, it is the place to be if you care about the issues discussed in this Report. A big short line railroad turnout for this lobbying event is what provides Washington decision-makers with a very visible display of the size and geographic reach of our industry. The participation by our suppliers, contractors and customers demonstrates the diversity of business interests that depend on railroads for their livelihood. The focus on a limited number of issues allows us to effectively deliver a message to elected officials who are otherwise swamped with messages from hundreds of other interests. Attending Railroad Day takes 48 hours out of your schedule in July. Think seriously about what is at stake and you will conclude it is among the most important 48 hours you will spend in 2011.



## **An Organization of Doers**

Every issue discussed above and many others associated with the activities of ASLRA requires the active participation of our Members. You have contributed countless hours to our lobbying efforts. You have participated in the seemingly endless rounds of meetings surrounding the FRA's implementation of the Rail Safety Act of 2008. You have provided your expertise on such complicated subjects as PTC and Hours of Service. You have contributed your best minds on the economic impact of rate and service regulations being contemplated by government regulators. You help run our national meetings, you staff our committees and you serve on our governing bodies. Perhaps most important of all, you have funded everything we do as an Association. The entire ASLRA staff extends our most sincere thanks for all that you do.





## Remembering a Short Line Visionary

### K. Earl Durden

The short line railroad family lost one of its very special members in 2010 when Earl Durden passed away at age 73. Earl's involvement with the railroad industry began in 1967 when he was promoted to vice president, general manager and director of a paper-mill railroad, the Chattahoochee Industrial Railroad. Although he would spend the next 13 years starting up many successful businesses, his understanding of and affinity for transportation and the railroad business would grow. In 1980 he founded two companies, Rail Management Corporation and Rail Switching Services, Inc. Rail Switching Services provided in-plant rail services to large volume rail users across the United States. Rail Management Corporation owned and operated short line railroad companies across the United States, eventually totaling 16 different short lines.

Earl was one of the short line industry's most accomplished members, but he will be mostly remembered for being one of our most passionate members. He believed deeply in the future of the short line industry and was one of the first among us to risk his own money on that future. He likewise believed deeply

in what short line railroads could mean for shippers around the country whose businesses depended on maintaining a connection to the national railroad network. He created his own very successful business but in so doing helped hundreds of other businesses succeed.

Earl gave back to his community in many ways, through his work with economic development agencies, local Chambers of Commerce and for eight years as a Member and for a portion of that time as Chairman of the Florida Transportation Commission.

Earl served on the ASLRRA Board from 1991 to 1999 and as Chairman of the Board from 1993 to 1999. Under his leadership, ASLRRA grew in stature and in influence. Perhaps his greatest contribution was his insistence that we become more effective in the legislative process and he dragged our Association, sometimes kicking and screaming into that process in a way we had never been involved before. He was a master practitioner in the Congressional arena and our successes today stand on a foundation he built. Following his retirement, - the Association began an annual award, the "EARL" which stood for Excellence in Advancing Rail Legislation. The award is given to the individual who did superior work on behalf of the short line legislative and political efforts. The award goes to the individual but the remembrance goes to Earl.

Earl Durden led us, taught us, and sometimes admonished us for not trying hard enough. Above all he inspired us. It is difficult to lose a good friend and we have lost a very good one. But it was an honor to be his friend and we will hold dear all that he did for us during his time.





**American Short Line and Regional Railroad Association  
Consolidated Statement of Activities  
Years Ended December 31, 2010 and 2009**

<b>Revenue</b>	<b>2010</b>	<b>2009</b>
Membership Dues	2,374,508	2,235,835
Meetings & Conventions	1,422,654	1,343,193
Industry Programs	225,609	229,552
Safety & Training Programs	124,760	110,302
Investment Income	8,020	19,300
Other	(1,447)	1,016
<b>Total</b>	<b>4,154,103</b>	<b>3,939,198</b>

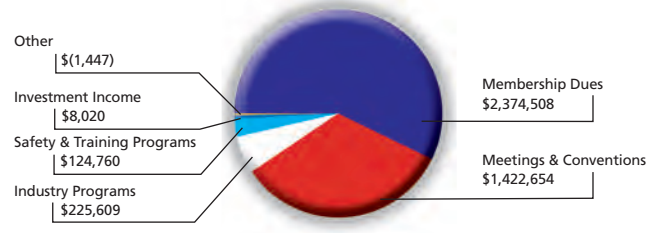
<b>Expenses</b>	<b>2010</b>	<b>2009</b>
Meetings & Conventions	1,183,409	1,140,900
Legislative & Regulatory	940,351	1,029,760
Safety & Training	415,084	492,986
General & Administrative	746,446	461,686
Industry Programs	554,097	684,481
Publications	79,756	63,915
<b>Total</b>	<b>3,919,144</b>	<b>3,873,728</b>

**Increase (Decrease in Net Assets)      \* 259,926                      \*\* 74,367**

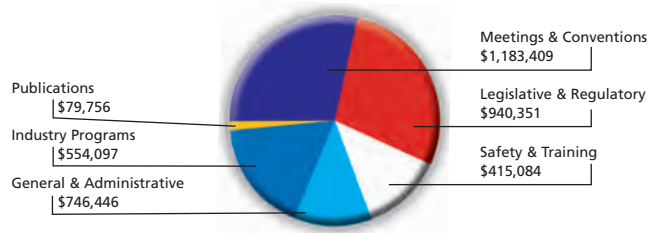
Net Assets Beginning of Year                      1,187,164                      1,121,694

**Net Assets End of Year                      \*\*\* 1,422,124                      \*\*\* 1,187,164**

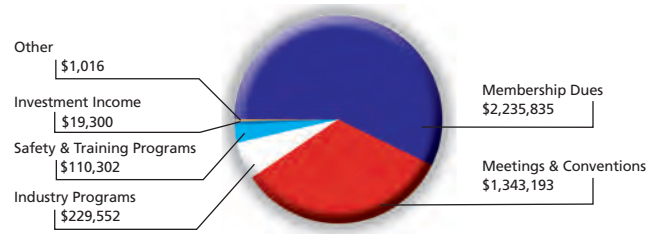
**2010 ACTUAL INCOME  
\$4,154,103**



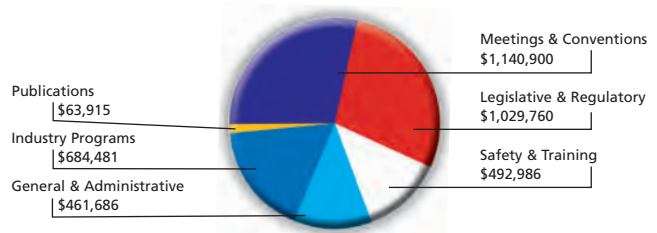
**2010 ACTUAL EXPENSES  
\$3,919,144**



**2009 ACTUAL INCOME  
\$3,939,198**



**2009 ACTUAL EXPENSES  
\$3,873,728**



\* Does not include an adjustment to the Post Retirement Benefits liability in the amount of \$24,966, which does not impact cash.

\*\* Does not include an adjustment to the Post Retirement Benefits liability in the amount of \$8,897, which does not impact cash.

\*\*\* Includes Post Retirement Benefits liability adjustments.



# Making the National Grassroots Program Work

Photos by Jennie Lam-Nagata and Charles Hunter





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Alabama & Tennessee River Railway, LLC  
Alabama Warrior Railway  
Alamo Gulf Coast Railroad  
Alaska Railroad Corporation  
Alexander Railroad Company  
Aliquippa & Ohio River Railroad  
Allegheny Valley Railroad Company  
Alliance Terminal Railroad  
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Apache Railway Company  
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Appanoose County Community Railroad  
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Arkansas & Missouri Railroad  
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Arkansas Southern Railroad  
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AT&L Railroad Co.  
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Austin Western Railroad

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Bay Coast Railroad  
Bay Colony Railroad Corporation  
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Birmingham Southern Railroad Company  
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Cascade & Columbia River Railroad  
Cedar Rapids & Iowa City Railway Co.

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Central New England Railroad  
Central New York Railroad Inc.  
Central Oregon & Pacific Railroad  
Central Railroad Co. of Indianapolis  
Central Railroad of Indiana  
Charlotte Southern Railroad Company  
Chattahoochee Bay Railroad, Inc.  
Chattahoochee Industrial Railroad  
Chattooga & Chickamauga Railroad  
Chesapeake & Albemarle Railroad  
Chesapeake and Indiana Railroad Company  
Chestnut Ridge Railroad Corporation  
Chicago, Ft. Wayne & Eastern Railroad  
Chicago Port Railroad Company  
Chicago Rail Link  
Chicago SouthShore & South Bend Railroad  
Cimarron Valley Railroad, L.C.  
The Cincinnati Southern Railway  
Clarendon & Pittsford Railroad Co.  
Cleveland Commercial Railroad Company LLC  
Cleveland Works Railway Co.  
Cloquet Terminal Railroad Co., Inc.  
Colorado & Wyoming Railway Co.  
Columbia Basin Railroad Co.  
Columbia & Cowlitz Railway Co.  
Columbia Terminal  
Columbus & Greenville Railway Co.  
Columbus & Ohio River Rail Road Co.  
Commonwealth Railway, Inc.  
Conecuh Valley Railroad  
Connecticut Southern Railroad  
Coopersville & Marne Railway Company  
Coos Bay Rail Link  
Copper Basin Railway, Inc.  
R.J. Corman Railroad Company/Allentown Lines  
R.J. Corman Railroad Company/Bardstown Lines  
R.J. Corman Railroad Company/Central Kentucky Lines  
R.J. Corman Railroad Company/Cleveland Line  
R.J. Corman Railroad Company/Memphis Line  
R.J. Corman Railroad Company/Penn Lines  
R.J. Corman Railroad Company/Tennessee Terminal  
R.J. Corman Railroad Company/West Virginia Lines  
R.J. Corman Railroad Company/Western Ohio Lines  
Corpus Christi Terminal Railroad  
Crab Orchard and Egyptian Railroad

D & I Railroad Co.  
Dakota, Minnesota & Eastern Railroad  
Dakota, Missouri Valley & Western Railroad  
Dakota Northern Railroad, Inc.  
Dallas, Garland & Northeastern Railroad  
Decatur Junction Railway Company  
Delaware Coast Line Railroad  
Delta Valley & Southern Railway Co.  
Denver Rock Island Railroad  
Depew, Lancaster & Western Railroad Co.  
DeQueen & Eastern Railroad Co.  
Detroit Connecting Railroad Company

East Camden & Highland Railroad Co.  
East Chattanooga Belt Railway  
East Cooper & Berkley Railroad  
East Erie Commercial Railroad  
East Jersey Railroad and Terminal Co.  
East Penn Railroad, LLC  
East Tennessee Railway, L.P.  
Eastern Alabama Railway  
Eastern Idaho Railroad  
Eastern Illinois Railroad Company



Eastern Washington Gateway Railroad  
Effingham Railroad Company  
Elkhart & Western Railroad Company  
Escanaba & Lake Superior Railroad Co.  
Evansville Western Railway  
Everett Railroad Company

Farmrail Corporation  
Finger Lakes Railway Corporation  
First Coast Railroad  
Flats Industrial Railroad  
Florida Central Railroad Company  
Florida East Coast Railway  
Florida Midland Railroad Company, Inc.  
Florida Northern Railroad Company, Inc.  
Florida West Coast Railroad Company  
Fordyce & Princeton Railroad  
Fore River Transportation Corp.  
Fort Smith Railroad Company  
Fort Worth & Western Railroad  
Fulton County Railway, LLC

Galveston Railroad, L. P.  
Garden City Western Railway Co.  
Gardendale Railroad, Inc.  
Gary Railway Company  
Genesee and Wyoming Railroad Co.  
Georgetown Railroad Co.  
Georgia Central Railway, L.P.  
Georgia & Florida Railway, Inc.  
Georgia Northeastern Railroad Co., Inc.  
Georgia Southern Railway Company  
Georgia Southwestern Railroad  
Georgia Woodlands Railroad  
Gettysburg & Northern Railroad Company  
Goderich-Exeter Railway Co.  
Golden Isles Terminal Railroad  
Golden Triangle Railroad  
Grafton & Upton Railroad Company  
Grainbelt Corporation  
Grand Elk Railroad, LLCw  
Grand Rapids Eastern Railroad, Inc.  
Great Lakes Central Railroad  
Great Northwest Railroad  
Great River Railroad  
Great Walton Railroad Company, Inc.  
Great Western Railway of Colorado  
Green Mountain Railroad Corporation  
Greenville & Western Railway Company, LLC  
Gulf, Colorado & San Saba Railway

Hampton & Branchville Railroad Co., Inc.  
Hartwell Railroad Company  
Heart of Georgia Railroad, Inc.  
Huntsville & Madison County RR Authority  
Huron Central Railway  
Huron and Eastern Railway Co., Inc.

Idaho Northern & Pacific Railroad Co.  
Illinois & Midland Railroad, Inc.  
Illinois Railway, Inc.  
Indian Creek Railroad Company  
Indiana Eastern Railroad  
Indiana Harbor Belt Railroad Co.  
Indiana Northeastern Railroad Co., Inc.  
Indiana & Ohio Railway Company  
Indiana Rail Road Company  
Indiana Southern Railroad, Inc.  
Indiana Southwestern Railway Company  
Iowa Interstate Railroad, Ltd.  
Iowa Northern Railway Company

Joppa & Eastern Railroad Company

Kanawha Rail Corp.  
Kankakee, Beaverville & Southern Railroad  
Kansas City Terminal Railway Company  
Kansas and Oklahoma Railroad  
Kaw River Railroad  
Kendallville Terminal Railway Company  
Keokuk Junction Railway Company  
Kettle Falls International Railway, LLC  
Kiamichi Railroad Co.  
Knoxville & Holston River Railroad  
KWT Railway, Inc.  
Kyle Railroad Company

Lake Michigan & Indiana Railroad Co.  
Lake State Railway Company  
Lake Superior & Ishpeming Railroad Co.  
Lancaster & Chester Railway Company  
Landisville Railroad, LLC  
Lapeer Industrial Railroad Company  
Laurinburg & Southern Railroad Company  
Linea Coahuila Durango, S.A. de C.V.  
Little Kanawha River Rail, Inc.  
Little Rock Port Railroad  
Little Rock & Western Railway, L.P.  
Livonia, Avon & Lakeville Railroad Corp.  
Louisiana & Delta Railroad, Inc.  
Louisiana & North West Railroad Co.  
Louisiana Southern Railroad  
Louisville & Indiana Railroad  
Louisville, New Albany & Corydon Railroad/Lucas Rail Lines  
Luxapalila Valley Railroad  
Lycoming Valley Railroad Co.

Madison Railroad  
Mahoning Valley Railway Co.  
Manufacturers' Junction Railway Co.  
Manufacturers Railway Company  
Marquette Rail, LLC  
Maryland & Delaware Railroad  
Maryland Midland Railway Co.  
Massachusetts Central Railroad Corp.  
Massachusetts Coastal Railroad  
Massena Terminal Railroad Co.  
McCloud Railway Company  
Meeker Southern Railroad  
Meridian & Bigbee Railroad, LLC  
Meridian Southern Railway LLC  
M G Rail, Inc.  
Michigan Shore Railroad, Inc.  
Michigan Southern Railroad Company  
Middletown & Hummelstown Railroad Co.  
Middletown and New Jersey Railroad, LLC  
Mid-Michigan Railroad  
Minnesota Commercial Railway Co.  
Minnesota, Dakota & Western Railway Co.  
Minnesota Northern Railroad, Inc.  
Minnesota Prairie Line Inc.  
Minnesota Southern Railway, Inc.  
Mission Mountain Railroad  
Mississippi Central Railroad Co.  
Mississippi Export Railroad Company  
Mississippi Southern Railroad  
Mississippi Tennessee Railroad, LLC  
Missouri & Northern Arkansas Railroad Co.  
Missouri North Central Railroad  
Modesto & Empire Traction Co.  
Montana Rail Link, Inc.  
Montreal, Maine and Atlantic Railway Ltd.



Morristown & Erie Railway, Inc.  
Moscow, Camden & San Augustine Railroad

Nash County Railroad Corporation  
Nashville & Eastern Railroad Corp.  
Nebkota Railway, Inc.  
Nebraska Central Railroad Co.  
Nebraska Kansas Colorado Railway  
Nebraska Northeastern Railway Company  
New England Central Railroad, Inc.  
New England Southern Railroad Co.  
New Jersey Rail Carrier, LLC  
New Orleans & Gulf Coast Railway Co., Inc.  
New Orleans Public Belt Railroad  
New York & Atlantic Railway  
New York New Jersey Rail LLC  
New York & Ogdensburg Railway Co.  
New York, Susquehanna & Western Rwy.  
Newburgh & South Shore Railroad Co.  
Nittany & Bald Eagle Railroad Co.  
Norfolk and Portsmouth Belt Line  
North Carolina & Virginia Railroad  
North Shore Railroad Co.  
Northern Lines Railway, LLC  
Northern Ohio & Western Railway, LLC  
Northern Plains Railroad, Inc.  
Northwestern Oklahoma Railroad  
Northwestern Pacific Railroad Company

Ohio Central Railroad Company  
Ohio Southern Railroad Company  
Ohio Valley Railroad Company  
Ohi-Rail Corp.  
Oil Creek & Titusville Lines, Inc.  
Old Augusta Railroad, LLC  
Omaha Lincoln & Beatrice Railway  
Ontario Central Railroad Corporation  
Ottawa Valley Railway  
Otter Tail Valley Railroad

Pacific Harbor Line  
Pacific Sun Railroad  
Paducah & Louisville Railway, Inc.  
Palouse River and Coulee City Railroad  
Panhandle Northern Railroad Company  
Patapsco & Back Rivers Railroad  
Pecos Valley Southern Railway Co.  
Pennsylvania Southwestern Railroad  
The Philadelphia Belt Line Railroad Company  
Pickens Railway Co.  
Pioneer Valley Railroad Co., Inc.  
Pittsburgh, Allegheny & McKees Rocks RR  
Pittsburgh & Ohio Central Railroad Co.  
Plainsman Switching Company, Inc..  
Point Comfort & Northern Railway Co.  
Port Bienville Railroad  
Port Jersey Railroad Co.  
Port Terminal Railroad of South Carolina  
Port Terminal Railroad Association  
Port of Tillamook Bay Railroad  
Port Utilities Commission of Charleston, SC  
Portland & Western Railroad  
Progressive Rail, Inc.  
Providence & Worcester Railroad Co.  
Puget Sound & Pacific Railroad

Quebec Gatineau Railway

Reading Blue Mountain & Northern Railroad  
Red River Valley & Western Railroad Co.  
Redmont Railway Co., Inc.

Riceboro Southern Railway, LLC  
Richmond Pacific Railroad  
Rio Valley Switching Company  
Riverport Railroad LLC  
Rochester & Southern Railroad, Inc.  
Rock & Rail LLC  
Rockdale, Sandow & Southern Railroad Co.

S & S Shortline Railroad  
Sabine River & Northern Railroad  
Sacramento Valley Railroad, Inc.  
Saginaw Bay Southern Railway Company  
St. Croix Valley Railroad Co.  
St. Lawrence & Atlantic Railroad  
St. Lawrence & Atlantic Railroad, Inc. (Quebec)  
St. Maries River Railroad Co.  
St. Marys Railroad Company  
Salt Lake City Southern Railroad Co.  
Sand Springs Railway Co.  
Sandersville Railroad Company  
San Diego & Imperial Valley Railroad  
San Joaquin Valley Railroad Co.  
San Luis Central Railroad Co.  
San Luis & Rio Grande Railroad, Inc.  
San Manuel Arizona Railroad Company  
San Pedro & Southwestern Railroad  
Santa Cruz, Big Trees & Pacific Railway Co.  
Santa Maria Valley Railroad  
Savage Bingham & Garfield Railroad  
Savannah Port Terminal Railroad  
Seminole Gulf Railway L.P.  
Semo Port Railroad  
Sequatchie Valley Railroad Company  
Shawnee Terminal Railway Company  
Sidney & Lowe Railroad, Inc.  
Sierra Northern Railway  
SMS Rail Service  
South Branch Valley Railroad  
South Buffalo Railway  
South Carolina Central Railroad Co.  
South Central Tennessee Railroad  
South Central Florida Express, Inc.  
South Chicago & Indiana Harbor Railway Co.  
South Kansas & Oklahoma Railroad  
Southern Ontario Railway  
Southern Railway of British Columbia Ltd  
Southern Switching Company  
Southwestern Railroad, Inc.  
Steelton & Highspire Railroad Co.  
Stillwater Central Railroad  
Stockton Terminal & Eastern Railroad

Tacoma Rail  
Talleyrand Terminal Railroad Co., Inc.  
Tazewell & Peoria Railroad, Inc.  
Temple & Central Texas Railway, Inc.  
Tennessee Southern Railroad Co.  
Tennken Railroad Company, Inc.  
Terminal Railway-Alabama State Docks  
Terminal Railroad Association of St. Louis  
Texas Central Business Lines Corporation  
Texas Gonzales & Northern Railway Co.  
Texas - New Mexico Railroad Co., Inc.  
Texas North Western Railway Co.  
Texas Northeastern Railroad  
Texas Pacifico Transportation  
Texas Rock Crusher Railway Co.  
Texas South-Eastern Railroad Co.  
Thermal Belt Railway  
Three Notch Railroad Co., Inc.  
Timber Rock Railroad



Toledo, Peoria and Western Railway  
Tomahawk Railway, L. P.  
Transkentucky Transportation Railroad, Inc.  
Trona Railway Company  
Tulare Valley Railroad Company  
Tulsa-Sapulpa Union Railway Co.  
Turtle Creek Industrial Railroad Inc.  
Twin Cities & Western Railroad Co.  
Tyburn Railroad Company

Union Railroad Company  
U. S. Rail Corporation, Jackson Division  
Upper Merion & Plymouth Railroad Co.  
Utah Central Railway  
Utah Railway Co.  
Utah Southern Railroad Co., LLC

Valdosta Railway, L.P.  
Vandalia Railroad Co.  
Ventura County Railway Co.  
Vermilion Valley Railroad Co., Inc.  
Vermont Railway Inc.  
Vicksburg Southern Railroad  
V & S Railway, LLC

Wabash Central Railroad Corporation  
Walking Horse & Eastern Railroad Co.  
Warren & Trumbull Railroad  
Washington County Railroad Corp.  
Wellsboro & Corning Railroad  
West Michigan Railroad Company  
West Tennessee Railroad Corporation  
West Texas & Lubbock Railway Co.  
West Virginia Central Railroad  
Western New York and Pennsylvania Railroad  
Western Rail Road Company  
Wichita, Tillman & Jackson Railway Co.  
Willamette & Pacific Railroad, Inc.  
Willamette Valley Railway Co.  
Wilmington Terminal Railroad, L.P.  
Winamac Southern Railway  
Winchester & Western Railroad Co.  
Wiregrass Central Railroad  
Wisconsin & Southern Railroad Co.

Yadkin Valley Railroad  
YCR Corp. (Yakima Central Railway)  
Yellowstone Valley Railroad  
York Railway Company  
Youngstown & Austintown Railroad Co.  
Youngstown Belt Railroad  
Youngstown & Southeastern Railroad Co, Inc.

## **ASSOCIATE MEMBERS**

1-800 RR Emergency  
A & K Railroad Materials, Inc.  
A. Stucki Company  
AAA Sales & Engineering, Inc.  
AECOM  
All Railroad Services Corporation  
ALSTOM Transport  
Alternative Motive Power Systems LLC  
American Concrete Products Co.  
American Motive Power, Inc.  
American Rail Dispatching Center (ARDC)  
American Track Generations

American Traction Systems  
American Turbocharger Technologies  
Anacostia & Pacific Company, Inc.  
AndersonPenna Partners, Inc.  
The Andersons Inc.  
AngelTrax Bus Video  
Ansaldo STS USA  
Aon Risk Services  
Appalachian Timber Services  
Arch Insurance Group  
Arch Wood Protection  
ARINC  
Aspen Equipment Co.  
Atlantic Track & Turnout Co.  
Atlas Railroad Construction Co.  
Auto Truck Group, LLC  
Avsurance Corporation

B & B Diversified Materials, Inc.  
Badger Equipment Company, Inc.  
Baker & Miller PLLC  
Balfour Beatty Rail, Inc.  
Bank of America Merrill Lynch  
R. L. Banks & Associates, Inc.  
Bartlett & West, Inc.  
BG Products, Inc.  
Birmingham Rail & Locomotive Co., Inc.  
The Blanchard Company  
Boatright Companies  
Bowers & Company, CPAs, PLLC  
Boyle Brasher LLC  
Brandt Construction Company  
Brandt Road Rail Corporation  
J. F. Brennan Company, Inc.  
Bridge Access Specialties LLC  
Brilliant Generation  
W. M. Brode Company  
Brookville Equipment Corporation  
BTE Technologies  
Bulkmatic Transport Company  
Burns White LLC  
Burr and Forman LLP

C & S Signaling, LLC  
CANAC Railway Services Inc., A Savage Company  
Canton Agency / CREW  
Capehart Scatchard  
Capital Tower and Communications  
CAPTRUST Financial Advisors  
Carbone of America  
Cattron Group International  
CDL Electric Company  
CEMBRE, Inc.  
Century Group Inc.  
Chambers Electronic Company, Inc.  
Chicago Freight Car Leasing Co.  
Chrome Crankshaft Company LLC  
CIT Rail  
C. K. Industries, Inc.  
Clayton Railroad Construction  
CLCX, Inc.  
Cleco Corporation  
CMC Rail  
Collins Engineers, Inc.  
Colo Railroad Builders  
Commercial Insurance Associates, LLC  
Conestoga-Rovers & Associates  
Conrad Forest Company  
Consolidated Health Plans/SHIP  
Control Chief Corporation  
Cooper Bearings, Inc.



Cooper Rail Service, Inc.  
Coreslab Structures (Kansas) Inc.  
R.J. Corman Railpower  
Cosgrave Vergeer Kester LLP  
Countermeasures Assessment & Security Experts, LLC  
CR Construction Company  
Cranemasters, Inc.  
Crossing Call, Inc.  
Crouch Engineering, P.C.  
CSR Engineering, Inc.  
Cummins, Inc.  
Cyclonaire Corporation

Danella Rental Systems, Inc.  
Dayton-Phoenix Group  
DeAngelo Brothers, Inc.  
Delta Railroad Construction, Inc.  
Descal-A-Matic  
Design Nine, Inc.  
Dillon & Nash, Ltd.  
Dixie Precast, Inc.  
Drake-Williams Steel, Inc.  
DuPont Industrial Coatings  
The Durham Company  
Durkin, McDonnell, Clifton and O'Donnell  
Durox Company  
Dynamic Ticket Solutions

E80 Plus Constructors, LLC  
East Coast Right of Way Maintenance, Inc.  
Eaton & Eaton Insurance Brokers  
Electric Motor Services, Inc.  
Electro-Motive Diesel, Inc.  
Ellcon-National, Inc.  
Ellwood Crankshaft Group  
Empire Insurance Services, Inc.  
Energy Absorption Systems, Inc.  
EnergyLogic LLC  
Engineering Systems Inc.  
ENSCO, Inc.  
ERICO, Inc.  
Ernster Law Offices, P.C.  
ESRI

Fabricated Metals LLC  
Fenton Rigging & Contracting, Inc.  
First Union Rail Corporation  
Fletcher & Sippel LLC  
Florail, Inc.  
Flynn & Wirkus, P.C.  
Foley & Lardner LLP  
L.B. Foster Company  
FTR Associates

Galland, Kharasch, Greenberg, Fellmand & Swirsky, P.C.  
Gardner Denver  
GATX Rail  
The Gaudreau Group/SHIP  
The GBS Group  
GE Rail Services  
GE Transportation  
General Petroleum  
Genesis Technologies, Inc.  
Georgetown Rail Equipment Company  
Global Rail Systems, Inc.  
Globe Turbocharger Specialties Inc.  
GNB Industrial Power/TPSC  
Goldberg Segalla LLP  
Graham-White Mfg. Co.  
Great American Insurance Group  
The Greenbrier Companies

Greenbrier Management Services, LLC  
Greenbrier Rail Services, LLC  
GTR Leasing

Hadady Corporation  
Haines & Kibblehouse, Inc.  
Hamilton Construction Company  
HMBD Insurance Services Railroad Division  
Harmer Steel Products Company  
Harsco Rail  
Hatch & Kirk Inc.  
Hatch Mott MacDonald  
Haynes Corporation  
Hayward Baker, Inc.  
HCM  
HDR, Inc.  
John D. Heffner, PLLC  
Helm Financial Corporation  
Herzog Railroad Services, Inc.  
Herzog Services, Inc.  
Herzog Transit Services  
Hetric USA  
Hile Group  
Hilliard Enterprises, Inc.  
HNTB Corporation  
Holland Company LP  
Hotstart  
Housatonic Transportation Company  
James E. Howard, LLC  
Hulcher Services, Inc.  
Hy-Safe Technology

Icom America, Inc.  
IMPCO EcoTrans Technologies  
Industrial Maintenance & Engineering Corp.  
Industrial Maintenance Group, Inc.  
Industrial Networks  
Industrial Railways Company  
Infinity Rail, LLC  
INSURICA Kansas  
Interstate Diesel Service  
Invensys Rail Corporation  
IONX LLC

Jacobus Energy/Quick Fuel Fleet Services  
JCF Bridge & Concrete, Inc.  
JEM Communications, Inc.  
JMA Railroad Supply Company

The David J. Joseph Company  
K & L Electronics Sales & Service, Inc.  
Kanza Services LLC  
KASGRO Rail Corp.  
KLK-USA Company a/d/b/a Dwight & Wilson  
Klutts Equipment, Inc.  
KM Strategic Investments  
Koppers Inc.

L & S Electric, Inc.  
Lat-Lon, LLC  
Leonard, Street and Deinard  
Lewis Bolt & Nut Company  
Lexington Insurance Company  
Liberty International Underwriters  
Lincoln Transportation Insurance Brokers, Inc.  
Littler Mendelson, P.C.  
Lockard & White, Inc.  
Lockheed Martin  
Logan Corporation  
Lone Star Railroad Contractors, Inc.  
Loram Maintenance of Way, Inc.



LT Resources  
LTE Rail Service

Macquarie Rail Inc.  
Macton Corporation  
Magnus  
Manhattan Road & Bridge  
Markel Corporation  
MARSH | Global Rail Practice  
Master Packing & Rubber Company  
Matweld, Inc.  
MaxAccel  
McCarthy Rail Insurance Managers, Inc.  
McCord Tie and Timber, Inc.  
Julian A. McDermott Corp.  
Law Office of Thomas McFarland  
Megger  
Merichem Company  
Metro East Inc.  
Mickelson & Company L.L.C.  
Millberg, Gordon & Stewart, P.L.L.C.  
Miller Felpax Corporation  
Minuteman Trucks, Inc.  
Missouri Tie, Inc.  
Mitsui Rail Capital  
MJG, Inc.  
Mobile Direct Response  
Modern Track Machinery, Inc.  
Modjeski and Masters  
Moffatt & Nichol  
MotivePower, Inc.  
Mountain States Contracting  
MS Consultants, Inc.  
Multi-Service Supply Division

NARS/National Academy of Railroad Sciences  
NARSTCO, Inc.  
Nathan Airchime, Inc.  
National Interstate Insurance Company  
National Maintenance and Repair, Inc.  
National Railway Supply, Inc.  
National Railway Equipment Co.  
National Railroad Safety Services, Inc.  
National Salvage & Service Corp.  
Neel-Schaffer, Inc.  
Nevada Railroad Materials Inc.  
New York Air Brake Company  
Niemeyer & Associates, P.C.  
NMC Railway Systems  
Nordco, Inc.  
Norfolk Southern Thoroughbred Mechanical Service  
Norgren Americas  
N. E. Bridge Contractors  
Northern Illinois and Wisconsin Railway  
Nortrak

Oil Out Plus  
The Okonite Company  
Omaha Track Materials, LLC  
Omega Industries, Inc.  
Omega Rail Management  
Orbital Engineering  
Orgo-Thermit, Inc.  
ORX  
Osmose Railroad Services, Inc.  
Ozark Mountain Railcar

Pacific Wood Preserving Companies  
PB  
L. E. Peabody & Associates, Inc.  
Penta Corporation

Phoenix EHS Consultants, LLC  
Pictometry International Corp.  
Plasser American Corporation  
The Plexus Groupe, Inc.  
Pocket List of Railroad Officials  
Pointer Smith Contracting Corporation  
Polivka International  
Polycorp Ltd.  
Portec Rail Products, Inc.  
Power Drives, Inc.  
PowerRail Distribution Inc.  
Precision Quincy Corp.  
Precision Roller Bearing Company, LLC  
Primus Electronics Corporation  
Professional Locomotive Services, Inc.  
Progress Rail Leasing  
Progress Rail Services, Inc.  
Progressive Railroading Magazine

Quality Transportation Services, Inc.  
Quality Turbocharger Components  
Quest Diagnostics

Rail Construction Equipment Co.  
Rail Systems, Inc.  
Railcom  
RailComm  
Railhead Corporation  
Railinc  
Railroad Construction Company, Inc.  
Railroad Constructors, Inc.  
Railroad Risk Management  
Railroad Salvage and Restoration, Inc.  
Railroad Signal International  
RailRunner N.A., Inc.  
RailSoft Systems, Inc.  
Rail-Tek Supply  
RailTerm  
Railway Claim Services, Inc.  
The Railway Educational Bureau  
RailWorks Corporation  
Ratcliff Property Adjusting Ltd.  
Recoveries Unlimited, Inc.  
Recycling Consultants  
Gordon Redd Lumber Company, Inc.  
Reflexite Americas  
Relco Locomotives, Inc.  
RESIDCO  
Ricardo, Inc.  
Edna A. Rice, Executive Recruiter Inc.  
Ritron, Inc.  
RMI  
Roadway Worker Training  
Rocky Mountain Railcar Repair  
Rodriguez, Colvin, Chaney & Saenz, L.L.P.  
RuggedCom Inc.  
R/W Specialists, Inc.

S & C Distribution Company  
Safety-Kleen Systems, Inc.  
SAFT  
The Salvage Groups, Inc.  
Sealeze, A Unit of Jason Inc.  
Searle Petroleum  
Seneca Railroad and Mining, Inc.  
Setliff & Holland, P.C.  
Sharma & Associates, Inc.  
Shenandoah Northern Company  
ShipXpress  
Short Line Data Systems, Inc.  
Siemens Industry, Inc.



Law Office of Leonard M. Singer  
Southeastern Frog & Switch Corporation  
Sperry Rail Service  
Stanley Railway Products  
Start Pac  
Stella-Jones Corp.  
Sterling Rail  
Stone Consulting & Design, Inc.  
Strato, Inc.  
Stuart & Branigin LLP  
Stulz-Sickles Steel Company  
STV Inc.  
Sunbelt Rentals, Inc.

Tangent Rail Corporation  
TAS Insurance Group, Inc.  
Technomedia  
TESSCO Technologies  
Therm-Omega-Tech, Inc.  
Thompson Industries, Inc.  
Thorp Reed & Armstrong, LLP  
Tiefenbach  
The Timken Company  
Tioga Applied Concepts, LLC  
Track Guy Consultants  
Trains Magazine - Kalmbach Publishing Co.  
TransCore  
Transpo Industries, Inc.  
Transportation Certification Services, Inc.  
Transportation Occupational Medicine Consultants  
Transportation Technology Center, Inc.  
TranSystems Corporation  
Tri-State Rail Inc.  
Triangle Engineered Products Co.  
TrinityRail  
TTX Company  
TUV Rail Sciences Inc.

Unipar LLC  
Unit Rail Anchor Company  
United Shortline Insurance Services, Inc.  
United Signal  
U. S. Rail Insurance Company, Inc. RRG  
Unitrac Railroad Materials, Inc.  
USRail.desktop  
UTC/Rail & Air Sources, Inc.

Vossloh Track Material, Inc.

Wabtec Corporation  
Wabtec Global Services  
The Wade Group, Inc.  
Wasatch Railroad Contractors  
Watco Mechanical Services  
Watco Transload & Intermodal Services  
Weiner Brodsky Sidman Kider PC  
Western-Cullen-Hayes, Inc.  
Whiting Corporation  
Whiting Systems, Inc.  
Willamette Valley Company  
Williams Venker & Sanders, LLC  
Willis of North America, Inc.  
Wilson Railway Inc.  
Richard R. Wilson, P.C.  
Wi-Tronix, LLC  
Wood Research & Development Ltd  
World Fuel Services

Xorail

Conrad Yelvington Distributors, Inc.  
Yeretsky & Maher, LLC

ZTR Control Systems  
Zurich

## ASSOCIATE SWITCHING

Caddo Bossier Port Commission  
Cargill, Incorporated  
Drake Switching Company, LLC  
Formosa Plastics Corporation  
GateFront, LLC  
ITS Technologies & Logistics, LLC  
Johnson County Airport Commission  
Lodestar Logistics Corporation  
New York Container Terminal, Inc.  
Northshore Mining - Cliffs Natural Resources  
Port of Palm Beach District Railway  
Progress Rail Switching Services LLC  
Rail Link  
Railserve, Inc.  
Southern Electric Railroad  
Tri-City Regional Port District  
Watco Switching Services  
Western Fuels Association, Inc.  
WFEC Railroad Company  
Wichita Terminal Association

## ASSOCIATE RAILROAD

Austin & Texas Central Railroad  
Boone and Scenic Valley Railroad  
Cape May Seashore Lines  
Grand Canyon Railway, Inc.  
Great Smoky Mountains Railroad  
Lahaina Kaanapali & Pacific Rail Road  
Mt. Hood Railroad Company  
Napa Valley Railroad Co.  
National Park Service Steamtown NHS  
Railtown 1897 State Historic Park  
Sacramento Southern Railroad  
Shenandoah Valley Railroad  
Strasburg Rail Road Company  
White Pass & Yukon Route Railroad

## ASSOCIATE SUSTAINING

Amtrade International, Inc.  
BNSF Railway  
Canadian Pacific  
Consolidated Rail Corporation  
CSX Transportation  
I.C.E. Service Group, Inc.  
Kansas City Southern Railway Co.  
Norfolk Southern Corp.  
North County Transit District  
Northeast Logistics Systems, LLC  
The Scouler Company  
Union Pacific Railroad  
Utah Transit Authority